



PUBLIC PARTICIPATION PLAN

SHORELINE MASTER PROGRAM UPDATE



DECEMBER 2013

SMA GRANT No. G1400373

ACRONYMS AND ABBREVIATIONS

- **ECOLOGY:** Washington State Department of Ecology
- **FEMA:** Federal Emergency Management Agency
- **OHWM:** Ordinary High Water Mark
- **RCW:** Revised Code of Washington
- **SMA:** Shoreline Management Act
- **SMP:** Shoreline Master Program
- **SSWS:** Shorelines of Statewide Significance
- **WAC:** Washington Administrative Code

DEFINITIONS

- **Associated wetlands:** Wetlands that are in proximity to and either influence or are influenced by tidal waters or a lake or stream subject to the SMA.
- **Floodway:** An area that either:
 1. Has been established in FEMA flood insurance rate maps or floodway maps.
 2. Those portions of a river valley lying streamward from the outer limits of a watercourse upon which flood waters are carried during periods of flooding that occur with reasonable regularity, although not necessarily annually.
- **Shorelands:** Those lands extending landward 200 feet in all directions as measured on a horizontal plane from the OHWM.
- **Shorelines:** Means all of the water areas of the state, including reservoirs, and their associated shorelands, together with the lands underlying them, except Shorelines of Statewide Significance (see below), shorelines on segments of streams upstream of a point where the mean annual flow is 20 cubic feet per second or less and the wetlands associated with such upstream segments, and shorelines on lakes less than 20 acres in size and wetlands associated with such small lakes. For Ilwaco, Shorelines include Black Lake and the Wallicut River where located within City jurisdiction.
- **Shorelines of the State:** The total of all Shorelines and Shorelines of Statewide Significance (see below).
- **Shorelines of Statewide Significance:** The Washington legislature has determined and declared that the interest of all of the people shall be paramount in the management of Shorelines of Statewide Significance. For Ilwaco, the Columbia River (including Baker Bay) and the Pacific Ocean shorelines are SSWS where located within City jurisdiction.
- **Stakeholder:** A party or entity (person, organization, group, etc.) who has an interest in the SMP update.

TABLE OF CONTENTS

Introduction	1
Objectives	2
Strategies.....	2
Messaging	3
Guiding principles	4
Tasks and related public participation tactics.....	5
Stakeholders	9
Stakeholder categories	9
Specific stakeholders	10
Outreach activities	11
Outreach tools	11
Stakeholder list.....	11
Stakeholder and public outreach.....	11
Website	12
Media relations	12
Public record	12
Meetings	12
Planning Commission.....	12
City Council.....	13
Roles and responsibilities	13
City staff and city planner	13
Planning Commission.....	14
Acknowledgements	15
Appendix A: SMP update deliverables	16
Appendix B: Stakeholder contacts.....	17

INTRODUCTION

The City of Ilwaco is updating its Shoreline Master Program (SMP) with project funding from the Washington State Department of Ecology (Ecology). SMPs must be updated in accordance with the state Shoreline Management Act (SMA) per the Revised Code of Washington (RCW 90.58) and SMP Guidelines adopted in 2003 per the Washington Administrative Code (WAC 173-26). The City is required to complete its update by June 30, 2016, in accordance with the SMP Grant Agreement between the City and Ecology (G1400373).

An SMP applies to Shorelines of the State, which generally include marine shorelines, lakes greater than 20 acres, rivers and streams with a flow greater than 20 cubic feet per second (CFS), associated wetlands, shorelands extending landward 200 feet from the Ordinary High Water Mark (OHWM), floodways and contiguous floodplain areas landward 200 feet from such floodways (RCW 90.58.030). Based on local conditions, the Ilwaco SMP will address marine shorelines, riverine shorelines, one lake, shorelands, associated wetlands, and floodplain areas.

The City of Ilwaco adopted its current SMP in 1975. In 1999, the City adopted by reference the Pacific County Shoreline Master Program by Ordinance No. 627. However, because the document was never transmitted to Ecology for state review and approval, the SMP approved by Ecology on April 8, 1975, remains the valid SMP. The current SMP update is intended to provide environmental protection for the area designated as “shoreline,” to preserve and enhance public access to the shoreline and to manage shoreline development.

OBJECTIVES

The objectives of the SMP Public Participation Plan are to:

- Identify methods to inform the community about the SMP update scope, purpose, process and progress as early as possible and throughout the project.
- Identify methods to engage stakeholders to ensure that all interested and responsible parties who want to be involved in the update are included in the process.
- Outline a process whereby the City Council, Planning Commission and staff understand community and stakeholder concerns and incorporate community input into SMP products and decision making.
- Identify a process whereby Ilwaco works as a community to create and adopt a high-quality SMP update that meets state guidelines and timelines, effectively manages our shoreline, reflects community values and gains informed consent of the majority of stakeholders.

STRATEGIES

Strategies for achieving the plan objectives include the following:

- Dedicate a portion of the City's website to sharing current and relevant information about the SMP update between the stakeholders and the City.
- Provide updates primarily via the website, meetings and newspaper articles.
- Display notices at the Ilwaco post office regarding public meetings, hearings and other opportunities for face-to-face public participation in the SMP update process, and publish announcements in the Chinook Observer, as appropriate.
- Conduct public workshops, meetings and hearings to obtain community input and to update the public at important junctures of the SMP update process.
- Utilize the Planning Commission to seek input from the community and relay that input to SMP update developers, who will work with the City to develop an SMP update that meets all state criteria, reflects community values and effectively and fairly manages the City's shoreline.

MESSAGING

The following messages will be promoted throughout the SMP update process:

- **Purpose and benefits of the SMP:** The SMP identifies opportunities for public shoreline access and recreation, protects the shoreline environment, identifies opportunities for restoration and development, and describes tools for managing the City's shoreline.
- **Balanced plan:** The SMP is a balanced plan for shoreline utilization and protection (WAC 173-26-176(2)).
- **Required by state laws and rules:** The SMP is required by the SMA (RCW 90.58) and is subject to Ecology SMP Guidelines (WAC 173-26).
- **State and local partnership:** The SMP is a partnership between local government and Ecology. The SMP must be developed by Ilwaco and approved by both the City and Ecology.
- **Local shoreline vision:** State law dictates what topics are addressed in the SMP; however, latitude exists that allows the City to craft a plan incorporating a local community vision for shoreline management.
- **Comprehensive Plan and development regulations:** The SMP must be consistent with the Ilwaco Comprehensive Plan and the City's land use and building regulations. Locally determined land uses and critical area regulations will be factored into the SMP.
- **Public participation is a state requirement:** Public participation is a state requirement and key component of the SMP update (WAC 173-26-090 and 100). While the City Council will ultimately decide the final SMP outcome on behalf of Ilwaco citizens, the SMP update will incorporate community input and reflect a local vision for shoreline management.
- **Easy and convenient access to information:** The free flow of current, relevant information is essential to the SMP update process. City staff and consultants will ensure that information is easy to obtain, useful, timely and pertinent.

GUIDING PRINCIPLES

The following guiding principles for public participation will be upheld throughout the SMP update process:

- Involve those affected by a decision in the decision-making process.
- Ensure the public's input influences decisions.
- Recognize and communicate the needs and interests of all participants.
- Seek out and facilitate involvement of those potentially affected by or interested in the SMP update.
- Seek input from participants in designing how they want to participate, and revise plan accordingly.
- Provide participants with information they need to participate in a meaningful way.
- Communicate to participants about how their input affects the SMP update.
- Be consistent with the Ilwaco Comprehensive Plan, the SMA and the expectations of stakeholders for transparent, open and responsive government.
- Clearly communicate the scope, objectives and progress of the public process.
- Define and effectively communicate the roles and interests of all participants.
- Recognize and overcome potential barriers to participation, including physical, communication, economic, language, ethnic and social.
- Openly address differing levels of knowledge and minimize conflict in order to maximize public input.
- Work to ensure input is representative and inclusive.
- Foster creativity and encourage civility and mutual respect among all parties.
- Keep written communication clear, concise, objective and free of technical jargon.
- Address the following in written materials:
 1. Scientific information upon which proposals rely, relevant existing policies and procedures, history of the issues, past City initiatives and new requirements.
 2. Basics of the process, including timeline, decision milestones, progress and opportunities for involvement.
 3. Use the local newspaper and the City website to provide information to the public at large.
 4. Distribute information and feedback to stakeholders and interested and affected parties at regular intervals.

TASKS AND PUBLIC PARTICIPATION TACTICS

Ecology has established a consistent approach to SMP updates that includes ten tasks to be accomplished at the local level. Public participation begins with Task 3, the Public Participation Plan. The following are explanations of these ten tasks and a description of how public participation is expected to occur under each task:

TASK 3: PUBLIC PARTICIPATION

1. Introduce the SMP update process and Public Participation Plan to the Planning Commission.
 - a. Prepare a process summary, including scope, tasks and general timeline for deliverables.
 - b. Introduce update process via process summary to officials. Discuss the scope of the public participation program and present the plan.
2. Notify the public about the initiation of SMP update process.
 - a. Provide project information on the City website, in the newspaper and at City Hall to inform the public.
 - b. Send information directly to all property owners within the current shoreline jurisdictional area, as appropriate.
3. Engage Stakeholders
 - a. Identify key stakeholders who represent the range of interests and expertise found in the City.
 - b. Assemble stakeholder contact information and utilize to solicit stakeholder participation.
4. Establish the website presence
5. Provide process summary to the press.

PRODUCTS

- SMP process summary
- Press releases
- Communication with the general public and with stakeholders
- Website and social media postings
- Presentation(s) to Planning Commission and City Council

TASK 4: PRELIMINARY ASSESSMENT OF THE SHORELINE JURISDICTION

1. Planning Commission will discuss Ilwaco's shoreline jurisdiction and initially brainstorm potential shoreline issues and opportunities.

TASK 5: SHORELINE INVENTORY, ANALYSIS AND CHARACTERIZATION

1. Establish a common base of knowledge by conducting a shoreline inventory and a subsequent shoreline analysis and characterization.
2. Share scientific information collected during the shoreline inventory, analysis and characterization process.
3. Provide an opportunity for Planning Commission and stakeholders to provide anecdotal information and first-hand knowledge of habitat, history, recreational opportunities and constraints and issues or problems.
4. Share photos of near-shore conditions, educate about related ecological functions and obtain citizen preferences on desired future conditions.
5. Consult outside experts, as necessary.
6. Identify shoreline management challenges of local concern.
7. Identify opportunities for shoreline protection and restoration.
8. Identify current and potential public access sites.

PRODUCTS

- Press releases
- Website and social media updates
- Planning Commission meetings
- Presentation(s) to Planning Commission and City Council

TASK 6: DRAFT SHORELINE MASTER PROGRAM

1. Planning Commission will hold the community visioning process to identify shoreline issues and opportunities.
2. Planning Commission, decision makers and interested parties to review and discuss:
 - a. Draft general goals, policies and optional general regulations.
 - b. Draft environment designations and environment maps within shoreline jurisdiction.
 - c. Draft environment-specific shoreline use and modification policies, regulations and standards.
 - d. Draft administrative provisions.

PRODUCTS

- Press releases
- Website and social media updates
- Planning Commission meetings
- Update describing draft SMP goals, policies, regulations, standards and administrative provisions reflecting the community visioning process
- Presentation(s) to Planning Commission and City Council

TASK 7: PREPARE PRELIMINARY CUMULATIVE IMPACTS ANALYSIS

1. Planning Commission, decision makers and interested parties to review and discuss:
 - a. Incremental and cumulative impacts analysis of future uses and development, and how no net loss of ecological functions will be achieved.
 - b. Explore opportunities for increased shoreline access.

TASK 8: RESTORATION PLAN

1. Planning Commission, decision makers and interested parties to review and discuss a plan for restoration of degraded areas, impaired ecological functions and sites with potential for ecological restoration.

TASK 9: DEVELOP FINAL DRAFT SMP AND SUPPORTING DOCUMENTS

1. Planning Commission, decision makers and interested parties to:
 - a. Revisit draft SMP and cumulative impacts analysis.
 - b. Review report demonstrating how no net loss will be achieved.

PRODUCTS

- Press releases
- Website and social media updates
- Planning Commission meetings
- Comments on Restoration Plan and draft updated SMP
- Presentation(s) to Planning Commission and City Council

TASK 10: SHORELINE MASTER PROGRAM LOCAL APPROVAL

1. Planning Commission, decision makers and interested parties to:
 - a. Review complete final draft SMP
 - b. Participate in public hearing.

PRODUCTS

- Press releases
- Website and social media updates
- Planning Commission meetings
- Presentation(s) to Planning Commission and City Council
- Public hearings at Planning Commission, City Council (at its discretion)
- Responses to public comments in a revised SMP
- Adopted SMP distributed and available to the public

STAKEHOLDERS

This plan is intended to engage stakeholders that may have an interest in the SMP update process. It is also intended to reach out to other groups and individuals who may not yet have an interest or be compelled to participate, and to encourage their awareness, understanding and involvement in the process.

STAKEHOLDER CATEGORIES

The following types of stakeholders are likely to be important to the SMP update process:

- **Citizens:** Interested citizens across the community, shoreline area residents and property owners.
- **Business/Property owners:** Shoreline area business or property owners and the Ilwaco Merchants Association.
- **Fishers:** Those who make their living harvesting or processing seafood, including charter and commercial boat operators.
- **Environmental interest groups:** Organizations or individuals with expertise or interest in shoreline environmental issues.
- **First nations:** Regional tribes or nations.
- **Local/regional government:** Agencies, decision makers and staff with expertise in local issues, shorelines, the environment and cultural resources, or those who have management responsibility for shoreline area resources.
- **Resource and management agencies:** State and federal agencies with expertise in broad issues, shorelines, the environment and cultural resources, or those who have management responsibility for shoreline area resources.
- **Infrastructure:** Power and telecommunications providers and water, sewer and storm drainage providers.
- **Media:** Local news outlets.

Outreach activities should be focused on keeping these groups engaged and up-to-date on the SMP update progress, issues, meetings and key decisions. Public participation activities are designed to provide “windows into work” at strategic junctures, and to prevent perceptions from these groups that they have not been adequately informed about participating in the process.

SPECIFIC STAKEHOLDERS

The following is a list of specific stakeholders identified to date who are important to notify of the Ilwaco SMP update process:

Category	Stakeholder(s)
General public	Interested citizens
Property owners	Shoreline area residents and property owners
Business/Property owners	Shoreline area business owners MSW Venture LLC Overlook Trails LLC Black Lake Group LLC Ilwaco Merchants Association
Fishers	Salmon for All (gillnetters association) Columbia River Crab Fishermen's Association Ilwaco Charter Association Groundfish Association West Coast Seafood Processors Association Willapa Bay/Grays Harbor Oyster Growers Association Association of Coastal Fisheries Washington Trollers Association
Environmental interest groups	Futurewise Columbia Land Trust Columbia River Estuary Study Taskforce Shoalwater Birders Pacific County Marine Resource Committee
First nations	Chinook Indian Nation Shoalwater Bay Tribe
Local/regional government	Ilwaco City Council Ilwaco Planning Commission Ilwaco Parks and Recreation Commission Port of Ilwaco City of Long Beach Pacific County Board of Commissioners Pacific County Department of Community Development Pacific County Economic Development Commission
Resource and management agencies—state	Department of Ecology Washington State Parks & Recreation Commission Department of Fish & Wildlife Department of Commerce Department of Natural Resources
Resource and management agencies—federal	Army Corps of Engineers, Seattle District EPA, Region 10 Fish & Wildlife Service NOAA Fisheries
Infrastructure	Pacific County P.U.D. No. 2 CenturyTel Ilwaco Water, Wastewater and Streets Departments
Media	Chinook Observer Coast River Business Journal KMUN Radio

OUTREACH ACTIVITIES

Outreach activities will occur throughout the SMP update process and will generally include the following types of activities:

- Development of outreach materials
- Distribution of informational and educational outreach materials to invite greater participation in upcoming workshops or events
- Media relations
- Regularly scheduled meetings (City Council and Planning Commission)
- Public open houses or workshops
- User surveys

Outreach and other materials will be made available on the City website or at City Hall in advance of Ecology deadlines (See Appendix A).

OUTREACH TOOLS

STAKEHOLDER LIST

City staff will maintain a list of stakeholders, community members and organizations interested in receiving SMP update announcements. Notices will be provided by email. The City will update the list with information after each public outreach activity to identify individuals and organizations that attended the activity, describe information resulting from the activity and inventory and respond to project comments.

STAKEHOLDER AND PUBLIC OUTREACH

Prior to each key Planning Commission or City Council meeting, or each public workshop/meeting, the City will notify stakeholders, community members and organizations through one or more of the following means:

- Website and social media postings
- Email
- Notices posted at City Hall and the Ilwaco post office
- Newspaper notices

Notice of all public hearings regarding the SMP update will be published in the local newspaper of record, the Chinook Observer. Legal notice of public hearings will be published not less than 14 nor more than 30 calendar days prior to the date of the hearing. The notice will include the date, time, location and purpose of the hearing, as well as information relevant to those persons with disabilities.

WEBSITE

Stakeholders and interested community members will have access to project updates, reports, meeting notices and agendas on the City's website (www.ilwaco-wa.gov).

MEDIA RELATIONS

The City will post downloadable SMP update meeting materials, and work with the media to create interest in the SMP update process.

PUBLIC RECORDS

Copies of the Public Participation Plan, SMP products, decision documents, staff reports and other project-related information will be made available for public review at City Hall and on the City website.

MEETINGS

PLANNING COMMISSION

Ilwaco Planning Commission meetings will occur bi-monthly or monthly throughout the SMP update process. Review and discussion of the SMP update are anticipated to occur as part of these regularly scheduled meetings or at workshops immediately prior to the regularly scheduled meeting. When specific issues arise or key deliverables are available for review, stakeholders and the community will be specifically noticed of the Planning Commission meeting where they will be discussed or presented, so the public may participate in the discussion or review and provide input. The Planning Commission will also provide direction and recommendations on SMP products at these meetings. City staff will support the Planning Commission with agendas and any required or requested materials.

- **SMP introduction:** Obtain Planning Commission input and recommendation regarding public participation approaches (Task 3) and shoreline jurisdiction boundaries (Task 4). Note that after this introduction, a fairly extensive inventory, analysis and characterization occurs (Task 5) that will not be ready for public input for about seven or eight months.
- **Shoreline visioning:** Following completion of the shoreline inventory, analysis and characterization report, the Planning Commission will conduct a visioning workshop to capture community goals and objectives with respect to the findings of the shoreline inventory and assessment. This workshop is anticipated to be a broad community-wide meeting. A summary of the results of the visioning workshop will be prepared and included in a report supporting the next stage of SMP update development (Task 6).

- **SMP review:** Planning Commission meetings will focus on helping draft general goals, policies, general regulations and other Task 6, 7, 8 and 9 products (See Appendix A), as well as discussing and obtaining feedback on the draft SMP.
- **Local adoption process:** Planning Commission will hold a public hearing and make recommendations to City Council.

CITY COUNCIL

City staff, the city planner and the Planning Commission will periodically brief the City Council about SMP update efforts. The City Council will be invited to all Planning Commission meetings regarding the SMP. Where fitting to the topic, joint City Council/Planning Commission meetings may be held. Following Planning Commission recommendations, the City Council will consider the SMP update. The City Council may, at its discretion, hold additional public meetings or hearings prior to taking action.

ROLES AND RESPONSIBILITIES

The roles and responsibilities of key players are briefly described following:

CITY STAFF & CITY PLANNER

- Review all SMP update materials, print and publish/distribute.
- Coordinate logistics for SMP update public meetings and hearings.
- Work closely with the Planning Commission. Listen fully to and understand its advice and recommendations.
- Coordinate agendas for Planning Commission and City Council meetings and hearings.
- Post/publish meeting notices.
- Produce, print and post meeting packets to website.
- Prepare or assist the consultant with preparation of SMP update products and provide technical assistance.
- Plan, attend and help facilitate visioning workshop.
- Ensure the SMP update protects resources, facilitates public access to the shoreline and balances preservation and restoration with development.
- Adopt a fair and effective SMP in a timely manner.
- Ensure the SMP conforms to requirements of the SMA, the SMA Guidelines and the Ecology-City SMA Grant Agreement.
- Keep a log of all public outreach activities

ACKNOWLEDGEMENTS

The City of Ilwaco is one of numerous government entities in the State of Washington required to update its SMP. We do this in accordance with Ecology's SMP Guidelines, the SMA Grant Agreement and Ecology's Master Program Planning Process. Therefore, there exists a consistent SMP update approach across the state. This consistency of approach leads to a general product consistency, while taking into account local circumstances. For that reason, Ilwaco looked toward its colleagues and their SMP update work products in preparing this plan. Because the City of Long Beach is updating their SMP at the same time as Ilwaco and will have most stakeholders in common, the City primarily mirrored the Long Beach plan for consistency. The City of Long Beach referenced the work of the following cities in their plan: City of North Bend, Town of Friday Harbor, City of Sedro-Woolley and City of Anacortes.

APPENDIX A: SMP UPDATE DELIVERABLES

Task 1: Quarterly Progress Reports:	End of January, April, July and October
--	--

Task 2: Secure Consultant and/or Interlocal Services:	12/2/13
--	----------------

Task 3: Public Participation	
▪ Develop Public Participation Plan.	12/30/13
▪ Update Quarterly Progress Reports with public outreach activities.	See above

Task 4: Preliminary Assessment of the Shoreline Jurisdiction	
▪ Prepare preliminary jurisdiction map of Shorelines of the State subject to local SMP.	1/31/14
▪ Prepare SMP submittal checklist for work completed under this task.	1/31/14

Task 5: Shoreline Inventory, Analysis and Characterization	
▪ Prepare draft list of inventory data sources for review and comment	4/30/14
▪ Prepare working maps of inventory information displayed at appropriate scales.	4/30/14
▪ Prepare Shoreline inventory and characterization report with map portfolio that addresses task requirements of sub-tasks .	D: 9/30/14 F: 2/21/15
▪ Prepare SMP submittal checklist for work completed under this task.	9/30/14

Task 6: Draft Shoreline Master Program	
▪ Prepare a community visioning report that summarizes visioning activities, comments, recommendations and goals.	12/30/14
▪ Prepare draft general goals and policies and optional general regulations.	D: 12/30/14 D2: 4/30/15
▪ Prepare draft environment designations and draft environment maps within shoreline jurisdiction.	D: 12/30/14 D2: 4/30/15
▪ Prepare draft environment-specific shoreline use and modification policies, regulations and standards.	D: 12/30/14 D2: 4/30/15
▪ Prepare draft administrative provisions.	D: 12/30/14 D2: 4/30/15
▪ Prepare SMP submittal checklist for work completed under this task.	D: 12/30/14 D2: 4/30/15

Task 7: Prepare Preliminary Cumulative Impacts Analysis		
<ul style="list-style-type: none"> Prepare a draft cumulative impacts analysis of the SMP demonstrating how no net loss of ecological functions will be achieved. 		D: 12/30/14 D2: 4/30/15

Task 8: Restoration Plan		
<ul style="list-style-type: none"> Prepare a complete restoration plan and implementing strategy. 		D: 6/30/15

SUBJECT TO LEGISLATIVE APPROPRIATION FOR FISCAL YEAR 2016 (YEAR 3).
DEADLINES TO BE ADDRESSED BY FORMAL AMENDMENT TO SMA AGREEMENT.

Task 9: Develop Final Draft SMP and Supporting Documents		
<ul style="list-style-type: none"> Revisit draft SMP and cumulative impacts analysis 		
<ul style="list-style-type: none"> Prepare a report that demonstrates how no net loss will be achieved. 		
<ul style="list-style-type: none"> Prepare SMP submittal checklist for work completed under this task. 		

Task 10: Local SMP Adoption Process		
<ul style="list-style-type: none"> Assemble complete final draft SMP 		
<ul style="list-style-type: none"> Complete SEPA review and documentation 		
<ul style="list-style-type: none"> Provide GMA 60-day Notice of Intent to Adopt 		
<ul style="list-style-type: none"> Hold public hearing 		
<ul style="list-style-type: none"> Prepare a responsiveness summary 		
<ul style="list-style-type: none"> Adopt SMP and submit to Ecology 		
<ul style="list-style-type: none"> Prepare SMP submittal checklist for work completed under this task. 		

APPENDIX B: STAKEHOLDER CONTACTS

Stakeholders	Contacts
Interested citizens	Email and Chinook Observer
Shoreline area residents and property owners	City GIS system and email
Shoreline area business/property owners	City business license data and direct mail
Ilwaco Merchants Association	Direct contact at monthly meetings
Salmon for All (gillnetters' association)	Association president (Hobe Kytr)
Columbia River Crab Fishermen's Association	Association president (Dale Beasley)
Ilwaco Charter Association	Association president (Butch Smith)
Groundfish Association	
West Coast Seafood Processors Association	Executive Director (Rod Moore)
Willapa Bay/Grays Harbor Oyster Growers Assoc.	SMP Committee (Dick Sheldon)
Association of Coastal Fisheries	
Washington Trollers Association	Executive Directors (Joe & Sue Dazey)
Futurewise	Shoreline Planner (Dean Patterson)
Columbia Land Trust	Manager (Nadia Gardner)
Columbia River Estuary Study	Director (Denise Lofman)
TaskforceShoalwater Birders	Co-presidents (Helen and Mike Hackett)
Pacific County Marine Resource Committee	Coordinator/Facilitator (Mike Nordin)
Chinook Indian Nation	Chairman (Ray Gardner)
Shoalwater Bay Tribe	Chairperson (Charlene Nelson)
Ilwaco City Council	Mayor (Mike Cassinelli)
Ilwaco Planning Commission	Chair (Ed Ahlers)
Ilwaco Parks and Recreation Commission	Chair (Nick Haldeman)
Port of Ilwaco	Executive Director (Guy Glenn Jr.)
City of Long Beach	Mayor (Bob Andrews)
Pacific County Board of Commissioners	Chair (Lisa Ayers)
Pacific County Dept of Community Development	Assistant Director (Tim Crose)
Pacific County EDC	Executive Director (Phil Philpot)
Department of Ecology	Shoreline Staff (Rick Mraz, Kim Van Zwahlenburg)
Washington Parks & Recreation Commission	Policy & Performance Mgr. (Chris Parsons)
	Park Manager (Evan Roberts)
Department of Fish & Wildlife	Coastal Region, Region 6 (Christopher (Chris) Conklin)
Department of Commerce	Western Region (Tim Gates)
Department of Natural Resources	Pacific Cascade Region (Hugo Flores/Heather Gibbs)
Army Corps of Engineers, Seattle District	Pacific County team (Ron Wilcox, Darren Habel)
EPA, Region 10	Aquatic Resources Unit (Linda Storm)
Fish & Wildlife Service	Willapa Refuge Manager (Jackie Ferrier)
NOAA Fisheries	Northwest Region (Tom Sibley)
Pacific County P.U.D. No. 2	General Manager (Doug Miller)
	Chief of Engineering (Jason Dunsmoor)
Ilwaco Water, Sewer, Streets Departments	Supervisors (Daryl Gardner, Warren Hazen, Dave McKee)
Chinook Observer/Columbia River Bus Journal	Editor (Matt Winter)
KMUN Radio	Manager (Joanne Rideout)

